COVID Impact on Supply Chain

The pandemic has amplified the importance of the science and execution behind our supply chain practices. Continued focus is critical to the health, safety and economic/social future of mankind.

Early Learnings
- Limited and overly concentrated sources of PPE
- Inventory visibility and control of household supplies
- Lack of equitable access to healthcare and inefficiency due to decentralization

Vaccine Supply Chain Challenges
- Manufacturing/Supply: From raw materials to final product and ancillary supplies.
- Handling & Logistics: Special conditions with safety, quality and security.
- Last Mile Distribution: Coordination at the local level for dispensing.
- Demand Management: Understanding and aligning with eligible participants.

Step 1
Step 2
Step 3
Drives all actions and decisions